



Contingency Program Management

Guiding Principles

- Integrate partners' capabilities
- Minimize the military footprint
- Minimize reliance on DoD contracts
- Minimize unintended consequences
- Minimize response time
- Build sustainable solutions

Operating Precepts

- Achieve Unified Action
- Consider the perceptions of non-DoD actors
- Leverage the benefits of operating indirectly through partners
- Integrate multi-national and multi-organizational capabilities
- Combine capabilities when advantageous
- Focus on enduring results
- Maintain operational flexibility and freedom of action
- Plan for and manage operational transitions

Guiding Principles

Operating Precepts

COA Development

Engagement Mechanisms



*Unified
Action*

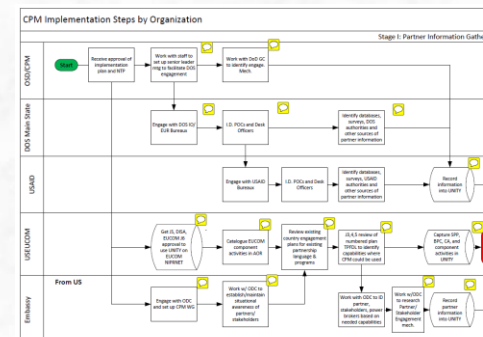
Course of Action Development

- Partner orgs execute (with little or no DoD support)
- DoD coordinates execution
- USG executes
- DoD executes

Engagement Mechanisms

- Liaison
- Deferral to non-DoD mission partner
- Interagency authority
- ACSA
- MOU/MOA
- Pre-planned transition
- Consortium
- Non-DoD funding mechanism
- Non-binding arrangement

Implementation Flow charts



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